## Children, Youth, and Family Services

## **FUNCTION**

The mission of Children, Youth, and Family Services is to promote opportunities for children to grow up safe, healthy, ready for school and for families and individuals to be self-sufficient. This mission is realized through the provision of protective, prevention, intervention, and treatment services for children and their families and through education, support and financial assistance for parents, caretakers and individuals. These services work to build on the strengths of both the individual and the community in addressing issues of child development, abuse, neglect, health and economic security.

## PROGRAM CONTACTS

Contact Kate Garvey of the HHS - Children, Youth, and Family Services at 240.777.1101 or Bryan Hunt of the Office of Management and Budget at 240.777.2770 for more information regarding this service area's operating budget.

## PROGRAM DESCRIPTIONS

## **Child Welfare Services**

This program provides protective, rehabilitative, and supportive services for children who are maltreated and for their families. This program also provides supportive and financial help to relatives, and foster and adoptive parents. Investigations, protective services, kinship care, foster care, adoption and in-home aide services are also provided through this program. Family Preservation Services provide social services to families with children who are at risk of removal from home due to neglect or abuse.

#### FY08 Recommended Changes

☐ Add five motor pool vehicles for Child Welfare staff (funds are in Fleet Management Services).

|                     | Expenditures | WYs   |
|---------------------|--------------|-------|
| FY07 Approved       | 17,829,700   | 199.1 |
| FY08 CE Recommended | 19,236,320   | 205.3 |

## **Conservation Corps**

This program seeks to increase the employability of out-of-school, at-risk 17 to 24 year old youth by providing opportunities for personal growth, education, and training. Corps members earn their high school equivalency diploma and perform conservation, landscape, and carpentry projects. Program participants also build trails, homeless shelters, handicap access ramps, and run a recycling program.

#### FY08 Recommended Changes

|                     | Expenditures | WYs  |
|---------------------|--------------|------|
| FY07 Approved       | 796,720      | 26.4 |
| FY08 CE Recommended | 797,220      | 26.4 |

| Totals  | 64,810,510   | 456.3 |
|---|--------------|-------|
| Service Area Administration                     | 348,860      | 3.0   |
| Child and Adolescent Services                   | 2,954,540    | 4.3   |
| Income Supports                                 | 13,031,600   | 134.5 |
| Child Care Subsidies                            | 11,478,550   | 30.6  |
| Services to Children with Special Needs         | 2,060,540    | 9.8   |
| Parent Support Services                         | 599,820      | 0.0   |
| Head Start                                      | 1,800,500    | 9.2   |
| Quality Enhancement of Early Childhood Services | 2,155,970    | 13.6  |
| Juvenile Justice Services                       | 5,184,800    | 13.1  |
| Linkages to Learning                            | 5,161,790    | 6.5   |
| Conservation Corps                              | 797,220      | 26.4  |
| Child Welfare Services                          | 19,236,320   | 205.3 |
| Program Summary                                 | Expenditures | WYs   |
| B C   |              |       |

## Linkages to Learning

This program is a collaborative effort of Health and Human Services, Montgomery County Public Schools, and various private agencies which provides school-based services to students and families to improve performance in the school, home, and community. Children and their families can obtain integrated social services, health, and mental health care, in addition to educational support services at selected MCPS sites.

## FY08 Recommended Changes

- ☐ Annualize costs for Linkages to Learning sites at Connecticut Park Elementary School (ES) and at A. Mario Loiderman Middle School (MS).
- □ Replace grant funding at three existing Linkages to Learning sites; Washington Grove ES, Rosemont ES, and Forest Oak MS.

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 4,332,220    | 6.5 |
| FY08 CE Recommended | 5,161,790    | 6.5 |

## **Juvenile Justice Services**

The primary function of Juvenile Justice Services is to support the County's comprehensive Juvenile Justice Plan by integrating screening, assessment, case management and treatment with the juvenile justice legal process. These programs serve youth involved in, or at risk for involvement in, the juvenile justice system and youth in need of services for substance abuse. HHS works in partnership with the Police Department Family Crimes Division, the Maryland Department of Juvenile Services, the Juvenile Division of the Circuit Court, and other relevant agencies and non-profit organizations.

#### FY08 Recommended Changes

- ☐ Add funds to annualize the Northwood High School Wellness Center.
- ☐ Replace grant funding for adolescent substance abuse contracts. This maintains drug and/or alcohol abuse services to approximately 100 youth annually.
- Provide county local match funding for intensive community supervision services for youth through a contract with the Maryland Bureau of Rehabilitation.
- Add leverage initiative for one-time youth funding, technical assistance, and support of non-profit providers with the Collaboration Council.
- ☐ Gang and Youth Violence Initiative Add Wrap Around Services consisting of intensive service and care coordination for youth who are gang involved or at risk of gang involvement in the Germantown, Wheaton, and Silver Spring areas.
- Add funding for a new initiative to seed model programs and best practices that meet the complex needs of youth at risk in the public and non-profit sectors.

|                     | Expenditures | WYs  |
|---------------------|--------------|------|
| FY07 Approved       | 2,607,630    | 12.4 |
| FY08 CE Recommended | 5,184,800    | 13.1 |

# Quality Enhancement of Early Childhood Services

This program focuses on increasing the quality of early care and

education programs available to young children throughout Montgomery County through technical assistance, consultation, and training for providers and helping parents choose quality child care through counseling and referrals. This program also includes the development of strategies to increase the supply of quality early care and education programs and services.

## FY08 Recommended Changes

- ☐ Increase funding for the Child Care Resource and Referral grant.
- ☐ Add funding for the Judith P. Hoyer Module One Enrichment grant.

|                     | Expenditures | WYs  |
|---------------------|--------------|------|
| FY07 Approved       | 1,973,180    | 9.6  |
| FY08 CE Recommended | 2,155,970    | 13.6 |

#### **Head Start**

This program is a collaborative effort of Health and Human Services (HHS), Montgomery County Public Schools (MCPS), and contracted community-based child care centers to provide comprehensive pre-kindergarten services to Federally eligible three and four year old children. It engages children in activities to develop their social, emotional, intellectual, linguistic, and physical skills; as well as offering a full range of health, dental, and social services to the children and their families. Pre-kindergarten is a comprehensive program by MCPS that offers part day educational services to four year old children while HHS provides the necessary health and dental services.

## **FY08 Recommended Changes**

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 1,763,910    | 9.2 |
| FY08 CE Recommended | 1,800,500    | 9.2 |

## **Parent Support Services**

These services, delivered through contracts beween HHS, State and private foundations, support parents as their children's first and most important teacher. The services primarily target families and children with risk factors such as poverty, health issues, and isolation. They include voluntary screening of newborns and services such as "Learning Parties," home visits, health and parenting education, screening of children to identify special needs, and family support.

## **FY08 Recommended Changes**

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 597,920      | 0.0 |
| FY08 CE Recommended | 599,820      | 0.0 |

## Services to Children with Special Needs

This program, more commonly known as Infants and Toddlers, provides evaluation, assessment, and early intervention services to families with children under age three when there is a concern about development or where a developmental delay is documented. The services are delivered using a family-centered approach and are provided by staff employed by Montgomery County Public Schools, Department of Health and Human Services, and private community service providers.

#### FY08 Recommended Changes

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 2,145,000    | 8.8 |
| FY08 CE Recommended | 2,060,540    | 9.8 |

#### FY08 Recommended Changes

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 330,980      | 3.0 |
| FY08 CE Recommended | 348,860      | 3.0 |

## **Child Care Subsidies**

This program provides child care subsidies and support for eligible low-income families. The Child Care subsidy program is the single point of entry for both the State and Federally-funded Purchase of Care program and the County's Working Parents Assistance program.

#### **FY08 Recommended Changes**

☐ Reduce Working Parents Assistance child care subsidies to more closely align with recent historical usage; this does not adversely impact current service levels.

|                     | Expenditures | WYs  |
|---------------------|--------------|------|
| FY07 Approved       | 12,375,200   | 25.6 |
| FY08 CE Recommended | 11,478,550   | 30.6 |

## **Income Supports**

This program serves low-income families and individuals facing significant challenges. This program determines eligibility for: Temporary Cash Assistance (TCA) (formerly Aid to Families with Dependent Children); Temporary Disability Assistance Program (TDAP); Refugee Cash Assistance (RCA); Food Stamps (FS); Community Medical Assistance (MA); and Refugee Medical Assistance. This program also manages a required employment program for applicants and recipients of TCA.

#### FY08 Recommended Changes

|                     | Expenditures | WYs   |
|---------------------|--------------|-------|
| FY07 Approved       | 12,149,100   | 134.5 |
| FY08 CE Recommended | 13,031,600   | 134.5 |

## **Child and Adolescent Services**

Services provided through this program include respite care, community empowerment efforts, single-parent family services, youth services, and family outreach efforts. The program also provides for the coordination, planning, and implementation of a number of key interagency initiatives among public and private agencies in the community to meet the needs of children, youth, and their families.

## FY08 Recommended Changes

|                     | Expenditures | WYs |
|---------------------|--------------|-----|
| FY07 Approved       | 2,958,020    | 4.3 |
| FY08 CE Recommended | 2,954,540    | 4.3 |

## **Service Area Administration**

This program provides leadership and direction for the administration of Children, Youth, and Family Services.

# HEALTH AND HUMAN SERVICES Children, Youth, and Family Services

PROGRAM:

Income Supports

PROGRAM ELEMENT:

Employment Services/Temporary Cash Assistance (TCA)

#### PROGRAM MISSION:

To provide time-limited cash assistance, employment services, and supportive services to eligible families in order to help them achieve economic self-sufficiency

## COMMUNITY OUTCOMES SUPPORTED:

• Individuals and families achieving their maximum possible level of self-sufficiency

| -  | -              |                |                |                |                |
|--|----------------|----------------|----------------|----------------|----------------|
| PROGRAM MEASURES   | FY04<br>ACTUAL | FY05<br>ACTUAL | FY06<br>ACTUAL | FY07<br>BUDGET | FY08<br>CE REC |
| Outcomes/Results:  |                |                |                |                |                |
| Percentage of TCA recipients who became employed                               | 115            | 134            | 154            | 90             | 90             |
| Percentage of core TCA recipients who remain employed after one year           | 73             | 80             | 79             | 75             | 75             |
| Percentage of those employed earning health insurance benefits within one year | 35             | 45             | 43             | 40             | 40             |
| Average hourly wage at placement (\$ per hour)                                 | 9.29           | 9.50           | 9.76           | 9.50           | 9.50           |
| Service Quality:   |                |                |                |                |                |
| Rate of core TCA recipients who become employed as a percentage of             | 148            | 92             | 100            | 100            | 100            |
| State/Federal performance goals  |                |                |                |                |                |
| Job retention rate for core TCA recipients as a percentage of State/Federal    | 104            | 114            | 113            | 100            | 100            |
| performance goals  |                |                |                |                |                |
| Efficiency:  |                |                |                |                |                |
| Average cost per month per pre-employment case (\$)                            | 203            | 202            | 206            | 281            | 261            |
| Average total cost per post-employment case (\$)                               | 901            | 1,106          | 1,371          | 1,029          | 1,494          |
| Outputs/Workload:  |                |                |                |                |                |
| Average number of pre-employment cases served per month                        | 719            | 624            | 691            | 600            | 680            |
| Total number of post-employment cases served per year                          | 800            | 747            | 665            | 750            | 650            |
| Inputs:  |                |                |                |                |                |
| Expenditures (\$000)   | 2,674          | 2,523          | 2,623          | 2,691          | 3,098          |
| Workyears  | 7.6            | 7.6            | 8.8            | 8.8            | 8.8            |

## **HEALTH AND HUMAN SERVICES** Children, Youth, and Family Services

PROGRAM:

Quality Enhancement of Early Childhood Services

PROGRAM ELEMENT: Quality Child Care

#### PROGRAM MISSION:

To ensure that all families have access to high-quality child care programs that support their children's early learning and healthy development

## **COMMUNITY OUTCOMES SUPPORTED:**

- · Children and vulnerable adults who are safe
- · Children and adults who are physically and mentally healthy
- · Young children ready for school

| PROGRAM MEASURES   | FY04   | FY05   | FY06   | FY07   | FY08   |
|--|--------|--------|--------|--------|--------|
|  | ACTUAL | ACTUAL | ACTUAL | BUDGET | CE REC |
| Outcomes/Results:  |        |        |        |        |        |
| Number of regulated family child care providers accredited by the National   | 18     | 18     | 15     | 20     | 20     |
| Association for Family Child Care (NAFCC)                                    |        |        |        |        |        |
| Percentage of regulated family child care providers accredited by NAFCC      | 1.6    | 1.8    | 1.4    | 1.8    | 1.8    |
| Number of licensed child care centers accredited by the National Association | 53     | 53     | 63     | 54     | 54     |
| for the Education of Young Children (NAEYC)                                  |        |        |        |        |        |
| Percentage of licensed child care centers accredited by NAEYC                | 11     | 11     | 15     | 11     | 11     |
| Percentage of bilingual family child care providers                          | 45     | 46     | 45     | 45     | 51     |
| Service Quality:   |        |        |        |        |        |
| Percentage of families satisfied with the LOCATE: Child Care service         | 99     | 99     | 99     | 98     | 98     |
| Percentage of families who rate child care programs excellent                | 52     | 56     | 66     | 60     | 60     |
| Efficiency:  |        |        |        |        |        |
| Child care resource and referral expenditures per child care slot (\$)       | 9.95   | 10.57  | 10.02  | 10.03  | 11.28  |
| Outside funding leveraged with County matching funds (\$000)                 | 520    | 466    | 485    | 360    | 400    |
| Workload/Outputs:  |        |        |        |        |        |
| Number of licensed and registered child care slots in the County             | 32,536 | 33,484 | 33,224 | 33,500 | 33,500 |
| Number of children served through LOCATE: Child Care via phone               | 4,434  | 3,453  | 3,197  | 3,500  | 3,500  |
| Number of children served through LOCATE: Child Care via website             | 4,850  | 6,059  | 7,446  | 7,000  | 10,000 |
| Number of training workshop participants                                     | 3,493  | 2,854  | 2,308  | 2,000  | 2,500  |
| Number of child care professionals pursuing advanced coursework              | 130    | 19     | 57     | 90     | 90     |
| Number of on-site health consultations                                       | 90     | 106    | 150    | 100    | 150    |
| Number of potential and current providers given technical assistance         | 333    | 361    | 185    | 420    | 600    |
| Inputs:  |        |        |        |        |        |
| Expenditures (\$000)   | 1,426  | 1,507  | 1,313  | 1,592  | 1,592  |
| Workyears  | 8.0    | 5.0    | 5.0    | 9.6    | 9.6    |